SEVEN GLOBAL INVESTMENTS

Group Profile

October 2026





www.7gi.com

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WHO WE ARE

Dynamic Family Office Investment Group

We are a family office investment group driving strategic investments that create long-term value.

Headquartered in the Czech Republic, we seek industrial, commodity-linked opportunities in special situations that require restructuring or capital support across sectors and geographies.

We deploy private capital into essential industries including power generation, steel production, oil and gas, mining rights, fertilizers, and natural resource mining and processing.

Our operations span North America, Europe, and Australia, and we remain open to expanding into other markets.

Key Values

Family Office Benefits
We are flexible and agile, free from the lengthy, complex processes typical of large corporates. This lets us deploy capital quickly and respond fast to market opportunities.

Proven Expertise
Across our global network of offices, we bring in-house industry and technical expertise to run and improve operations and scale businesses for the long term.

Enduring Financial Power
We are a long-term owner focused on building sustainable value. We reinvest internal cash flows to grow and develop our existing businesses.

Global Scale and Knowledge
We maintain a clear view of global market dynamics, enabling informed decisions and stable performance despite short-term commodity volatility.



Following our expansion into low-carbon steel through 7 Steel UK and 7 Steel Nordic, we entered the U.S. upstream oil and gas sector through Sev.en US Resources, adding a new strategic pillar to our portfolio.

In Australia, SO4 continues to ramp up production at Lake Way following the start of commercial sales and exports in 2025, with full production targeted for 2027. In the UK, InterGen completed a major overhaul programme, including a high-efficiency upgrade at Coryton that increased capacity and strengthened the reliability and flexibility of its fleet.

Across power generation, natural resources, steel, fertilizers and oil and gas, we continue to focus on operational performance, disciplined investment and the long-term development of our businesses. I am grateful for the expertise, commitment and strong execution our teams bring every day.

Alan Svoboda
CEO, Sev.en Global Investments

INVESTMENT APPROACH

Core Pillars of Our Approach

Our success is the result of several key characteristics of our group and the people we work with.

1. Committed to long-term investing, we seek special situations offering strong, risk-adjusted returns.
2. Our private funding enables fast and efficient capital deployment.
3. Our typical equity investment ticket is up to EUR 1 bn.
4. We combine operational focus with disciplined risk and liquidity management across the portfolio.
5. We identify, execute and integrate landmark acquisitions with deep industrial and operational expertise.
6. Our diversified portfolio supports stable performance despite short-term commodity price volatility.
7. Our businesses operate under their own management teams, while we provide support where it adds value.

Key Figures

€ 3.5 bn
value of total assets

5,500+
total employees

5,930 MW
total installed generation capacity

1.3+ m tons
steel produced per annum

9 m tons
sulphate of potash capacity

8.5+ m tons
coal mined per annum

2.9+ bn tons
control over proven coal reserves

*100% of each entity

We Focus On Capital-Intensive Industries



OUR KNOW-HOW

Expertise Across Strategic Industries

Sev.en GI is not only an investor but also an experienced owner and operator. Its businesses span power generation in Australia and the United Kingdom, sulphate of potash production in Australia, upstream oil and gas and coal mining in the United States, and low-carbon circular steel production in the UK and the Nordic region.

Power Generation

We provide reliable energy security today while supporting a responsible transition. We are committed to supporting a balanced energy transition, with carbon-intensive generation serving as a controlled, reliable backup.

Resources Mining and Processing

We are a responsible partner in critical resources, delivering high-quality primary materials. We are a reliable operator, prioritizing safety, efficiency, and high environmental and reclamation standards.

Low-Carbon Industries

We invest in projects that move value chains forward, combining sustainability and future-ready industrial practices.

Oil and Gas

We are building a long-term upstream oil and gas business by acquiring and developing high-quality assets in proven basins. These assets provide stable production today while creating opportunities for long-term organic and inorganic growth.



We bridge today's industrial needs with tomorrow's solutions.

Interest in Capital Shortage Sectors

Committed to long-term investing, we look for special situations where restructuring, operational improvement, or strategic repositioning can unlock value.

We often find opportunities in areas where institutional investors reduce their exposure or face ESG constraints, yet these areas remain vital to our economies.

Regulatory Compliance and a Sustainable Approach

We protect and create employment in the regions where we operate, acting fairly and valuing loyalty in lasting relationships with employees, communities and regional stakeholders. Delivering strategic commodities, we are a reliable partner to governments and businesses.

We run our assets to the highest safety standards, complying with local legal, social and environmental requirements.

As part of a rational energy transition, we continue to provide controllable capacity, with carbon-intensive generation serving as reliable backup to safeguard energy security.

We aim to build a strong footprint in greener sectors, including low-emission, circular steelmaking and fertiliser production.

BENEFICIARY

Pavel Tykač

Mr. Pavel Tykač is a prominent Czech entrepreneur and investor who has been ranked by Forbes Real Time Billionaires among the world's top 400 wealthiest people. He has nearly 40 years of experience as an entrepreneur and investor across a range of industries, including computer technology, finance, banking, energy, and natural resource mining.

In 2018, Mr. Pavel Tykač initiated the establishment of a private equity investment team for international acquisitions, which in 2022 became Sev.en Global Investments. Mr. Pavel Tykač is the group's sole beneficiary. The idea was to take advantage of special situations in the changing global investment environment, including those brought about by energy transition and its challenges.







Mr. Pavel Tykač

As the beneficiary of the Sev.en group, he develops and expands investments in the Czech Republic and worldwide with approximately 90% of the group's revenues generated internationally. In 2006, he entered the mining sector through the acquisition of a minority stake in the Czech Coal mining group.

The Tykač family supports a range of educational projects, from Bohemian Studies at Oxford University to CEVRO University in the Czech Republic. Through this long-term support, the family contributes to society by strengthening education and investing in informed future generations.

In 2024, Pavel Tykač became the owner of the football club SK Slavia Prague, a participant in UEFA competitions and a multiple-time winner of the Czech league.

Although he invests abroad, he remains strongly committed to the Czech Republic and aims to contribute to a more cultivated civic environment in local society.

"With Sev.en GI we are able to invest and expand our capital in the areas where other investors may lack interest. Sev.en GI invests primarily in projects which are crucial for our economies, especially during the ongoing energy transition."

Mr. Michal Tykač

Michal Tykač, son of Pavel Tykač, assumed responsibility for overseeing Sev.en Global Investments in 2021. As a Member of the Supervisory Board, he participates in all performance reviews and actively monitors the progress of key projects to ensure alignment with the group's strategic objectives.

Michal Tykač focuses on the company's long-term development. His particular interest lies in future-ready industries and businesses developing new industrial technologies, with an emphasis on sustainable portfolio diversification and growth.

"I firmly believe that success is built on a hands-on approach and an unwavering commitment to excellence. As a Supervisory Board Member of Sev.en Global Investments, I am privileged to actively participate in all material investment decisions and personally monitor our ongoing projects. With an exciting future ahead, we are dedicated to strategic growth, successful operations, and new acquisitions, shaping the path for a prosperous tomorrow."

INVESTMENT PORTFOLIO

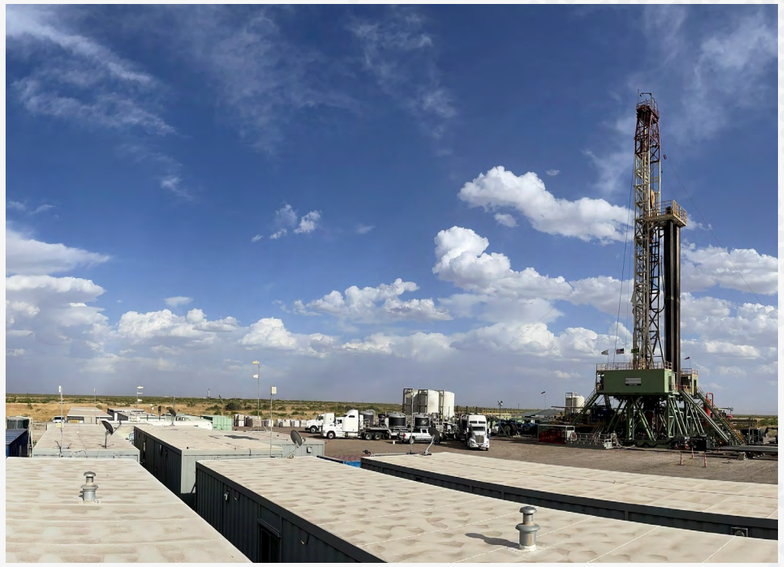
Our Portfolio



Our portfolio combines strategic investments in power generation, steel production, oil and gas, mining rights, and natural resource mining and processing.

With relentless appetite, we continue to pursue opportunities also in other essential industries and commodity-linked sectors.





USA

Sev.en US Resources

Date of formation:
May 2026

Sev.en US Resources is Sev.en Global Investments' U.S. upstream oil and gas platform, established following the acquisition of producing assets from UpCurve Energy I and II in May 2026.

The acquired business, now operating as Perun Energy, is located in Texas in the Permian/Delaware Basin, one of North America's most productive oil regions.

Its predominantly oil-weighted portfolio spans approximately 21,000 acres and includes proven reserves and significant development potential.

The platform provides a foundation for further growth through continued development of the existing portfolio and potential future acquisitions.

USA

Golden Eagle Land Company

Date of formation:
August 2021

President and CEO:
Chad Salyer



In August 2021, Sev.en GI, via its US subsidiary Sev.en US Met Coal, founded Golden Eagle Land Company to invest in land and mineral rights portfolios across the United States. Since then, Golden Eagle has acquired four companies: Wildcat Coal, LLC, Blue Creek Minerals, LLC, Colt, LLC and Ruger Coal Company, LLC.

Golden Eagle currently oversees over 500,000 acres of mineral rights and more than 2 billion metric tons of coal reserves, making it one of the largest coal royalty holders in the U.S.

Golden Eagle has an ambition for further dynamic growth through investments in various natural resource properties generating royalty income.





USA

Blackhawk Mining

Date of investment

June 2020

CEO

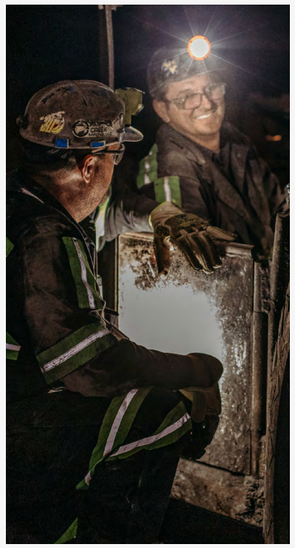
Charles I. Bearse, III



In June 2020, Sev.en GI acquired Blackhawk Mining, the fourth-largest metallurgical coal producer in the United States with over 2,000 employees. The company controls 721 million tons of proven and probable reserves, out of which over 70% are high-quality metallurgical coal.

Blackhawk operates eight mining complexes in southern West Virginia and eastern Kentucky. Blackhawk produces a variety of Hard Coking Coals and PCI coals used for steel and coke making and supplies major steel producers in the United States and international markets, with around 8 million tons of annual coal production.

www.blackhawkmining.com

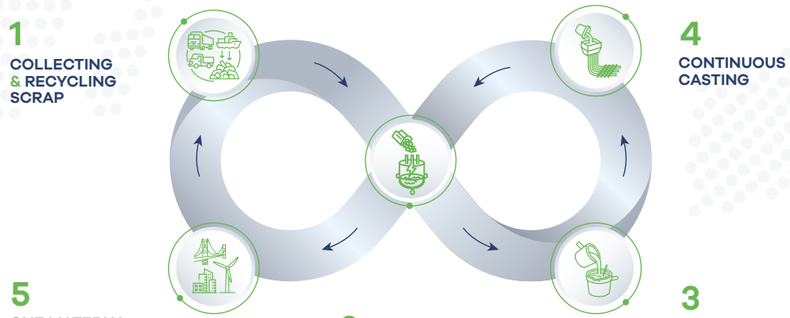








Circular Steel Making



EUROPE

7 Steel

In April 2025, Sev.en Global Investments acquired two major European steel producers, marking the group's entry into a new industry, and a new region, enhancing its global portfolio of low-emission, circular steel. Both entities, with their Service, Manufacturing and Recycling divisions, operate under the unified brand umbrella of 7 Steel.

Together, 7 Steel Nordic and 7 Steel UK have more than 2,500 employees and annual production capacity around 2 million tonnes of steel products used across infrastructure, construction, shipbuilding, rail, and wind energy.

Committed to environmental responsibility and circular economy principles, 7 Steel's operations use electric arc furnace technology and recycled scrap metal, significantly reducing the carbon footprint of steel production.

www.7-steel.com

EUROPE

7 Steel Nordic

Date of investment:
April 2025

CEO:
Utku Öner



7 Steel Nordic is a leading producer of sustainable reinforcing steel in Northern Europe, operating across more than 20 locations.

In addition to its main production site in Mo i Rana, Norway, powered by local hydropower, the group operates cut-and-bend facilities across Norway, Sweden, Finland and Denmark, as well as a recycling facility in Sweden.

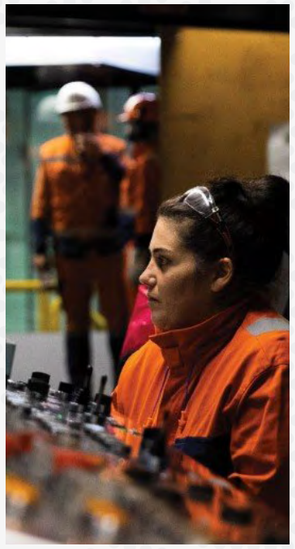
Its steel has been used in landmark projects across the region, including Citygate in Sweden, Kaktus Towers in Denmark, SNØ in Norway and the Olympic Stadium in Finland.

As a result of a strong commitment to sustainable development, the company has become the second largest recycler in the Nordic countries with 770,000 tonnes of scrap recycled per year.

At 7 Steel Nordic, steelmaking powered entirely by renewable hydropower produces 92% less CO_2 than conventional production based on metallurgical coal and iron ore.









EUROPE

7 Steel UK

Date of investment:
April 2025

CEO:
Carles Rovira



7 Steel UK is the nation's leading producer of low-emission construction steel and the largest recycler of scrap steel in the UK.

Headquartered in Cardiff, where its primary steel manufacturing facilities are located, the company operates a fully integrated business covering scrap collection, steel production and fabrication. Its national footprint includes 4 scrap yards and 14 fabrication depots across the UK, enabling responsive, locally focused service to the construction sector.

7 Steel UK has proudly contributed to some of the UK's most iconic construction projects, including Wembley Stadium, London's Olympic Park, and The Shard.

With an annual production capacity of 1.2 million tonnes, 7 Steel UK plays a central role in the UK's circular economy and sustainable infrastructure delivery. The business operates one of the UK's most efficient electric arc furnaces, enabling steel production with a fraction of the carbon emissions associated with traditional methods.

At 7 Steel UK, one of the nation's most advanced EAFs cuts emissions by 80% compared with traditional blast furnaces.

EUROPE

InterGen

Date of investment

February 2024

Managing Director:

Daniel Fosberg



In February 2024, Sev.en Global Investments acquired 100% of InterGen's gas-fired power generation business.

Headquartered in Edinburgh, InterGen is one of the UK's largest independent power producers and has a portfolio that includes three combined-cycle turbine plants in Coryton (Essex), Spalding (Lincolnshire), and Rocksavage (Cheshire), as well as an open-cycle gas turbine plant in Spalding.

With around 180 employees, InterGen operates a diversified and efficient electricity-generating portfolio with a total capacity of 2,910 MW.

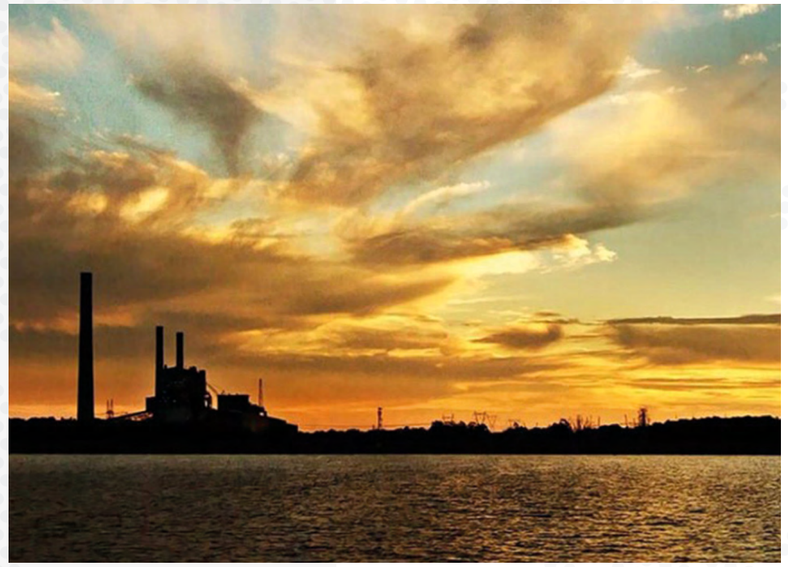
The facilities generate enough electricity to supply over three million homes and businesses in ways that are reliable and socially responsible.

In 2026, InterGen completed a major overhaul programme across its fleet, including a high-efficiency upgrade at Coryton that increased capacity by 6% to 850 MW and improved overall performance and flexibility.









AUSTRALIA

Delta Power & Energy

Date of investment

December 2022

In December 2022, Sev.en Global Investments acquired Delta Power & Energy (Delta) which owns and operates the coal-fired Vales Point Power Station and the Chain Valley Colliery mining complex in New South Wales, Australia.

The plant is critical in supporting the security of energy supply and network reliability as it provides approx. 4% of annual power for the Australian national grid.

Delta also contracts 150 MW from the Darlington Point Solar Farm and employs around 600 people across its generation and mining operations.

The adjacent underground mine supplies coal exclusively to the neighbouring Vales Point Power Station.

www.de.com.au

Vales Point Power Station

Vales Point Power Station has a total capacity of 1,320 MW with 2x660 MW unit configuration and an annual net output of c. 7,400 GWh.

Chain Valley Colliery

The Chain Valley Colliery underground mining complex has an output of 1.5 million tons of high-quality coal a year.

AUSTRALIA

SO4

Date of investment
October 2022

In October 2022, Sev.en Global Investments acquired SO4, owner of the Lake Way Sulphate of Potash (SOP) project in Western Australia.

SO4 is the only Australia's SOP producer using solar evaporation from naturally occurring brines, a more environmentally friendly method than the traditional Mannheim process.

SO4 has moved from development to commercial progress, completing its first domestic shipment in June 2025 and its first commercial export shipments of premium SOP to Latin America, Asia and Europe.

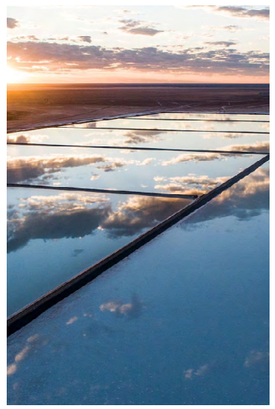
www.so4.com.au

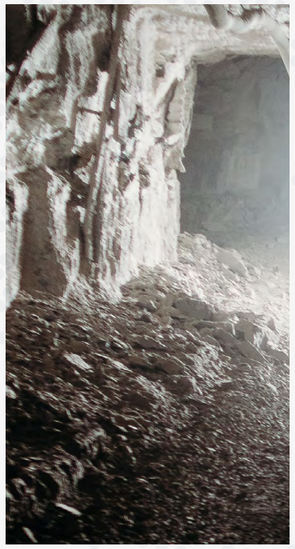
About Sulphate of Potash

SOP (K2SO4) is primarily used as a fertilizer delivering potassium, one of the three primary nutrients plants need for their growth. It is the second most widely used potassic fertilizer, after Muriate of Potash – MOP. SOP is a premium product, delivering superior results when used with chloride-sensitive plants - mostly crops like fruits and vegetables, as well as in conditions of acidic soils or drought.











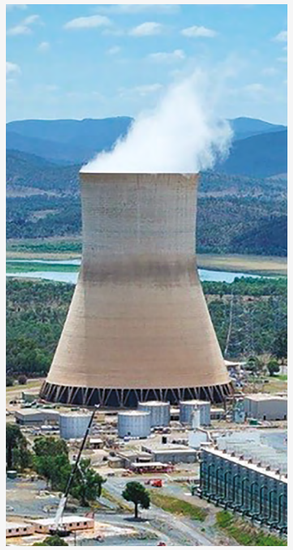
AUSTRALIA

Sev.en Royalties

Date of investment
March 2023

In March 2023, Sev.en Global Investments completed the acquisition of two land parcels containing mining royalty rights. The land parcels cover parts of the Rolleston and Meteor Downs South coal mines in Queensland, Australia, and encompass an area of almost 8,000 hectares.

After building a sizeable portfolio of mining rights in the United States, Sev.en GI entered the royalty asset class in Australia and continues to seek opportunities to further expand its footprint.





AUSTRALIA

Callide C

Callide C is an 850 MW supercritical coal-fired power station in Biloela, Queensland. It is an important part of Queensland's energy system, providing reliable generation capacity while achieving higher fuel efficiency and lower emissions than older coal-fired power stations.

Sev.en GI was a minority shareholder in IG Power Holdings, which owns 50% of Callide C, from 2019. After supporting the plant's rebuild following significant technical incidents in 2021, Sev.en GI acquired and recapitalised IG Power Holdings in 2025, funding creditor repayments and ending the administration process.

Callide C

Biloela, Queensland, Australia

Operation launch: **2001**

Capacity: **850 MW**

Type: **Supercritical thermal**

Turbine: **Toshiba**

Sev.en GI effective ownership interest: **50%**

AUSTRALIA

Genuity

Genuity is Sev.en Global Investments' Australian energy platform and co-owner of the Millmerran Power Station in Queensland, Australia. Millmerran is a modern coal-fired power station with a total capacity of 850 MW and is recognised for its air-cooled technology, which significantly reduces water use compared with conventional wet-cooled plants.

Genuity also has an experienced commodity trading team based in Brisbane. Electricity from its generation activities is sold into the National Electricity Market and through contracts with industrial and commercial customers in Queensland.

Millmerran

Millmerran, Queensland, Australia

Operation launch: **2003**

Capacity: **850 MW**

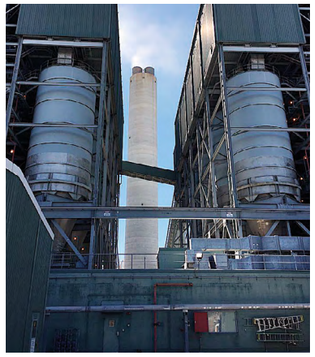
Type: **Supercritical thermal**

Turbine: **Ansaldo**

Sev.en GI effective ownership interest: **Minority**







ESG Case Studies

CASE STUDY 01

Building the Next Generation of Energy Experts

At InterGen, apprenticeship and graduate programmes support early-career development through hands-on learning, mentoring and structured training. At Coryton, roadshows and plant visits connect the company with local schools and colleges, giving students first-hand insight into careers in power generation.

These initiatives offer young people a practical alternative to university, allowing them to "earn while they learn" and gain technical skills and industry experience. They also help InterGen build the skilled workforce its operations need for the future.



CASE STUDY 02

Supporting Workforce Health at Blackhawk Mining

Blackhawk supports employee wellbeing through the Beckley BluMine Clinic, established in partnership with BluMine Health. The clinic provides employees, their spouses and eligible dependants with free access to high-quality primary care, including routine check-ups, preventive care, sick visits and urgent care.

By making healthcare more accessible to employees and their families, the initiative complements Blackhawk's broader focus on workplace safety and employee wellbeing.



CASE STUDY 03

Delta Supporting Australia's Energy Transition

Delta supplies reliable electricity to homes and businesses in New South Wales while supporting Australia's transition to lower-emissions energy. It is implementing emissions reduction initiatives and procuring renewable energy, including a power purchase agreement covering 150 MW of Darlington Point Solar Farm's 275 MW capacity.

At Vales Point, within the Hunter-Central Coast Renewable Energy Zone, Delta is exploring opportunities in renewable energy, storage, digital infrastructure and advanced industry. The site's location between Sydney and Newcastle, established industrial setting, existing infrastructure, transport links and skilled regional workforce provide a strong foundation for investment in emerging energy and transition technologies.



CASE STUDY 04

Seagrass Restoration in New South Wales

Delta is partnering with the University of NSW, the La Perouse Local Aboriginal Land Council, Gamay Rangers and Port Authority NSW on a research initiative to restore and preserve seagrass meadows in New South Wales.

The project develops practical, science-based restoration methods grounded in genetic research and ecosystem resilience. Seagrass meadows are critical blue carbon habitats, storing carbon while supporting marine biodiversity.



CASE STUDY 05

Harnessing Hydropower for Sustainable Steel Production

Located in the heart of Norway, 7 Steel Nordic is a standout example of low-emission steelmaking within Sev.en Global Investments' portfolio. By powering its electric arc furnace (EAF) entirely with renewable hydropower, the plant significantly reduces its carbon footprint while delivering high-quality steel. This clean, efficient approach aligns with Norway's strict environmental standards and reflects our broader commitment to responsible industrial operations.

Compared to coal-based electricity, which produces around 900 grams of CO2 per kilowatt-hour, hydropower at 7 Steel Nordic generates just 24 grams, which is about 97% less. In 2025, direct CO2 emissions from the mill were just 58.3 kg per ton of steel produced. By using hydropower instead of coal power, the plant avoids approximately 473 kg of CO2 emissions per ton of steel.





CASE STUDY 06

Thermos Box: Keeping Steel Hot While Cutting Energy Use

At 7 Steel Nordic, a simple operational challenge led to a measurable efficiency improvement. Billets produced in the melt shop must travel several hundred metres to the rolling mill, losing heat along the way and traditionally requiring energy-intensive reheating with gas burners.

To reduce this heat loss, the team introduced a Thermos Box that keeps the billets hotter during transport. The solution saves around 67 kWh of energy per tonne of steel, equivalent to approximately 47 GWh of fossil energy annually.





CASE STUDY 07

SO4: First Nations Peoples

SO4 partners with native title parties connected to the land where our projects and operations are based, aiming to ensure positive, long-term economic and social outcomes while responsibly managing First Nations heritage in line with legal and contractual obligations.

In November 2019, SO4 signed a comprehensive Land Access Agreement (LAA) with the Tarlka Matuwa Piarku Aboriginal Corporation (TMPAC), securing tenure and approvals for SO4 and delivering substantial benefits to our native title partners. These include royalty payments, community support programs, employment and training opportunities, First Nations business development, heritage protection, and land management initiatives.





CASE STUDY 08

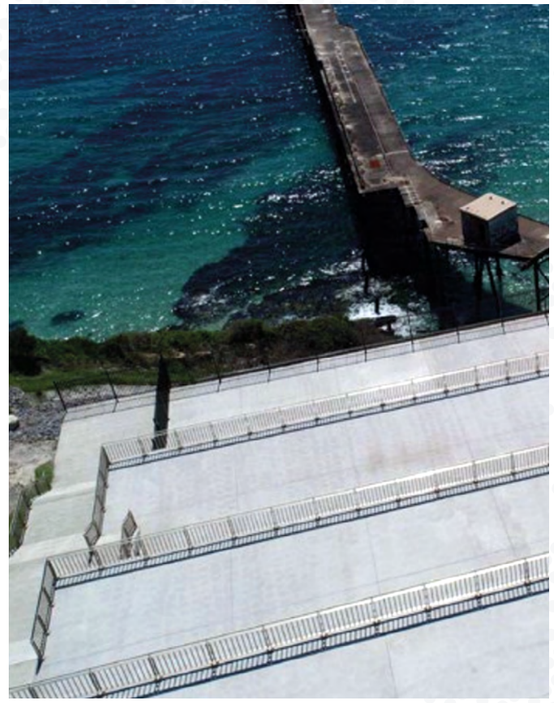
Circular Economy in Practice

From Ash to Construction Materials

Delta reuses around 25% of ash in construction materials. Fly ash goes into cement and concrete; bottom ash into road base. Further uses are being explored, including lower-carbon concrete.

Turning Scrap into New Steel

7 Steel UK recycles around 900,000 tonnes of UK scrap annually. 7 Steel Nordic recycles approximately 770,000 tonnes, including around half of Norway's metal scrap production. Both businesses turn scrap into high-quality steel with up to 98% recycled content for construction and infrastructure.



CASE STUDY 09

Responsible Operations Across the Group

In 2025, Sev.en GI strengthened its Group-wide sustainability framework through new policies

- Whistleblowing Policy
- Anti-Bribery and Anti-Corruption Policy
- Environmental Policy
- Health and Safety Policy

Effective from 2026, they establish common principles across the portfolio while allowing each business to implement them in line with local requirements.



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